



# Performance Engineering: New and Conflicting Trends

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PERFORMANCE ENGINEERING: NEW AND CONFLICTING TRENDS

## Alex Podelko

- Specializes in performance since 1997
- Senior Performance Engineer at AWS – Amazon Aurora
  - Before worked for MongoDB, Oracle/Hyperion, Intel, and Aetna
- SPEC RG Steering Committee Member



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# Performance Topics Getting More Attention



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PERFORMANCE ENGINEERING: NEW AND CONFLICTING TRENDS

## Algorithmic Complexity

- Time Complexity
- Space Complexity
- Big-O notation

***Almost in every  
interview around  
the globe !***

- Connect it with practical performance engineering?



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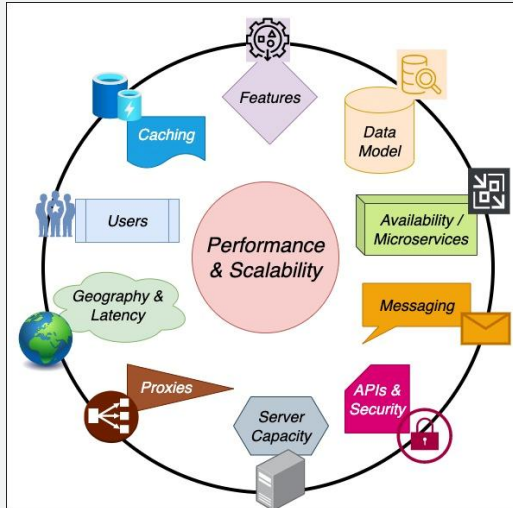
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## System Design Interview Cheat Sheet by Vahid Dejwakh



Just *an example* of  
the changing attitude



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## AWS Well-Architected Framework

### The 6 Pillars of the AWS Well-Architected Framework

- Operational Excellence
- Security
- **Reliability**
- **Performance Efficiency**
- **Cost Optimization**
- Sustainability



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## Well-Architected Trend Across the Industry

- [Azure Well-Architected Framework](#)
  - Pillars: Performance Efficiency, Cost Optimization, etc.
- [Google Cloud Well-Architected Framework](#)
  - Pillars: Performance Optimization, Cost Optimization, etc.
- [Well-Architected Framework for Oracle Cloud Infrastructure](#)
  - Pillars: Performance and Cost Optimization, etc.



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## Adjusting Performance Engineering to Major Industry Trends



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## What Changed?

- Web
  - Centralization
  - Open / unlimited workload
- Cloud
  - Further centralization [chargeback – direct cost to performance correlation]
  - Dynamic configurations / Self-Management
- Agile / iterative development
  - Continuous Integration / Delivery [fuzzier line between Dev and Ops]

## The Past, Present, and Future of Performance Engineering



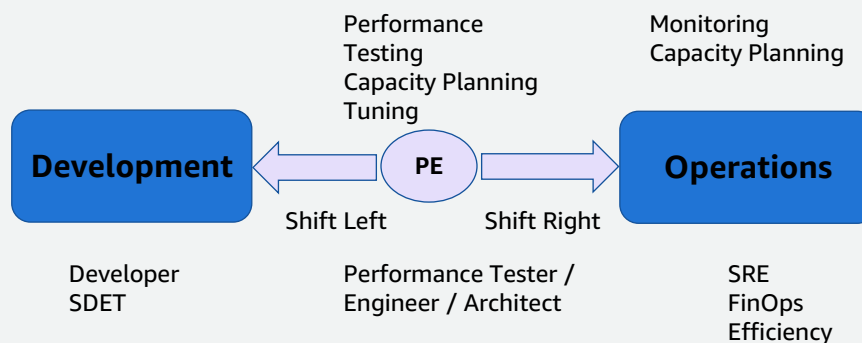
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## Integrating Performance Engineering into DevOps



***Expand or be Squeezed Out ?***



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# Performance Engineering as an Independent Discipline



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PERFORMANCE ENGINEERING: NEW AND CONFLICTING TRENDS

## Performance Engineering as an Independent Discipline

- Not well defined, no agreed Body of Knowledge, no certifications
- Fractured
  - Performance Testing
  - Web Performance
  - Capacity Planning
  - Etc.
- No significant developments recently [comparing to the increased attention]
  - Most developments are in integrated areas



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## Decreased Attention - Queuing Models

- An important approach, but not the foundation [anymore]
- Multi-core servers, horizontal scalability, and not using servers to 100% probably allow using linear models in many cases
- The hard-core queuing theory probably belongs to graduate studies (where it landed anyway)
- "Black Box" ML models are not a replacement

[The Forgotten Art of Performance Modeling](#)



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## Decreased Attention - Load Testing Tools

- Performance engineering shifted to
  - Other ways to mitigate performance risk
  - More closely integrated continuous performance testing
    - Proprietary solutions
- Never got track in academia anyway
  - Traditional record / playback approach (with correlation and parameterization) has some didactic value



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## DevPerfOps Foundation

- A new attempt to consolidate Performance Engineering
  - Taking a holistic approach not limiting to technical issues only.
  - DevPerfOps manifesto states "Performance is not just a technical issue, but a business driver. We believe that performance directly impacts user satisfaction, brand reputation, and ultimately, business success."
  - <https://devperfops.org>



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## Shift Left Integration with Development



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## Adjusting to Agile and CI/CD

- Agile development completely changes the performance testing dynamics
  - Working system on each iteration from the beginning
  - You need a performance engineer for the whole project
    - **Savings come from detecting problems early**
- Traditional Performance Engineering teams don't scale well
  - Increased volume exposes the problem
    - Early testing
    - Each iteration
- Remedies: automation, making performance everyone's job (->"Shift Left")



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## Early Testing - Mentality Change

- Making performance everyone's job
- Late record/playback performance testing -> Early Performance Engineering
- System-level requirements -> Component-level requirements
- Record/playback approach -> Programming to generate load/create stubs
- "Black Box" -> "Grey Box"



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## Need for Continuous Performance Testing

- Integration into Agile and CI/CD
  - To catch regressions early
  - Collecting all info needed to investigate
  - From realistic testing to coverage, from SLO checking to differences between builds
- Foundation to build further automation on the top of it
  - For further performance optimization

[Continuous Performance Testing](#)



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## Challenges of Continuous Performance Testing

- Integration
- Coverage Optimization
- Variability / Noise Reduction
- Change Detection
- Advanced Analysis
- Operations / Maintenance

[Modern Challenges in Performance Testing](#)

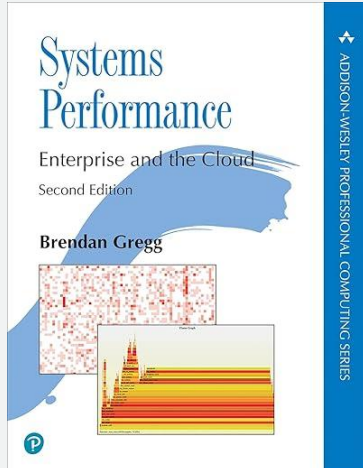


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## Systems Performance Book



- 886 pages
  - Modeling, 7 pages – including USL and Queueing theory
  - Large detailed sections on OSs, CPUs, Memory, File Systems, Disks, Network, perf, Ftrace, BPF



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## Shift Right Integration with Operations



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## Observability

- Significant advances in tools (under observability umbrella)
  - Allow to do more PE work in production
    - In spite of more sophisticated environments
  - Three pillars: metrics, logs, traces
  - Further PE integration with operations
- [Notion: Systems are too complex to properly test / reproduce problems]

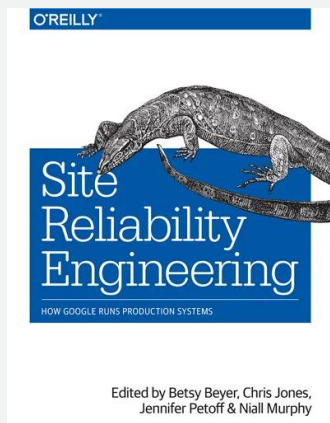


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## Site Reliability Engineering (SRE)



- Tenets of SRE
  - "SRE team is responsible for the **availability, latency, performance, efficiency, change management, monitoring, emergency response, and capacity planning** of their service(s)."
  - None is considered separately in principles and practices
    - Except Service Level Objectives



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## FinOps

- FinOps Foundation [www.finops.org](http://www.finops.org)
  - Organization, framework, certifications, etc.
- Focus on cost
- The Foundation making drastic steps to expand
  - [Cost-Aware Product Decisions](#)
  - [The Scope of FinOps Extends Beyond Public Cloud](#)



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## AWS Cloud Financial Management



*The four pillars of Cloud Financial Management.*

- [Cloud Financial Management with AWS](#)

- From [Cost Optimization Pillar](#)



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# Summary

- Systems scale and sophistication skyrocket – performance gets more attention
- Performance engineering is adjusting to major industry trends
  - First of all, cloud computing and agile development
- Performance engineering gets more integrated
  - Both with development (“Shift Left”) and operations (“Shift Right”)
  - More difficult to define the performance engineering body of knowledge



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## Thank you!

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